BOARD OF SUPERVISORS, COUNTY OF LAKE, STATE OF CALIFORNIA RESOLUTION NO.

RESOLUTION ESTABLISHING SALARIES AND BENEFITS FOR MANAGEMENT EMPLOYEES FOR THE PERIOD FROM JULY 1, 2018 TO JUNE 30, 2019

RESOLVED by the Board of Supervisors of the County of Lake, State of California, that it finds, determines and hereby declares as follows:

Salaries and benefits for County Management employees shall be as follows:

1. COMPENSATION

1.1 Salary Schedule

The salary range for each classification from Step 1 through Step 12 shall be as shown in Attachment "A-0," and "A-1," which are attached hereto and incorporated herein by reference.

1.2 Step Advancement

The Salary Step System contained herein is a twelve (12)-step salary schedule (Step 1, Step 2, etc.). Salary step advancement as referenced above shall not be automatic, but movement in this system shall be based on an annual satisfactory performance evaluation as determined by the employee's department head (or the Board of Supervisors if it is a department head position) and procedural approval of the Human Resources Director.

Eligibility for progression through the first five (5) steps of the salary schedule shall be based upon a term of satisfactory service at the preceding step as outlined in Section 1.2 or 1.3. Management employees, other than elected officials, shall have completed at least six (6) months satisfactory service at the preceding step to be eligible for advancement to Step 2 or Step 3, and at least twelve months satisfactory service at the preceding step to be eligible for advancement to Step 4 or Step 5.

The fifth year after an employee reaches Step 5, upon eligibility determination by the County Human Resources Director and achievement of an overall rating of "Satisfactory" or above on the immediately preceding associated annual performance evaluation as determined by the employee's department head, the employee shall receive a 2.5% increase for moving to Step 6. Each fifth year thereafter, the employee shall receive a 2.5% increase upon movement to the next step in the system upon eligibility determination by the County Human Resources Director and achievement of an overall rating of "Satisfactory" or above on the immediately preceding

3 4 5

6 7 8

9 10

12 13

11

14 15

16 17

18

19

20 21

22

23 24

25 26

27

28

29

30

associated annual performance evaluation as determined by the employee's department head, or the Board of Supervisors, if it is a department head position.

In cases where an employee's performance evaluation is less than satisfactory, and, therefore, progression to the next step is denied, the department head shall reevaluate that employee following ninety (90) days additional service, and, if such employee's performance is determined by the department head, or the Board of Supervisors, as applicable, to have improved to satisfactory or better at the conclusion of such ninety (90)-day period, the employee may be eligible to progress to the next step, subject to the full discretion of the department head, or the Board of Supervisors, if it is a department head position. If progression is still denied, the salary anniversary date will be set to one (1) year from the prior salary anniversary date.

1.3 Management Incentive for Elected Department Heads

In addition to base salary, incumbents in the offices of Assessor-Recorder, Auditor-Controller, District Attorney, Sheriff-Coroner and Treasurer-Tax Collector are eligible for a management incentive (for salaries as shown in Attachment A-0), based upon cumulative years of service with the County of Lake. The specified years of service must be met prior to taking office, and at least two (2) years must be served immediately prior to assuming elected office.

<u>Incentive</u>	Cumulative Years of Service	Compounded
1	5 years	2.5%
2	10 years	5.062%
3	15 years	7 689%

1.4 Salary upon Promotion

An employee who is promoted, or whose position has been reclassified from a 1.4.1 management classification to another management classification, other than an elected official or appointed department head, shall receive a salary at the first step of the higher class or at the step that provides for at least a 5% increase over their base salary prior to such promotion. If the employee being promoted, or whose position is reclassified to a higher level, is at Step 5 or above in the new classification, the

16

17 18

20 21

19

22 23

24

25 26

27 28

29 30

RESOLUTION NO.

employee's salary anniversary date will be maintained.

1.4.2 An employee whose prior classification was not management and who is promoted or reclassified to a management classification, other than an elected official or appointed department head classification, shall receive a salary at the first step of the higher class or at the step which provides for at least a 10% increase over their based salary prior to such promotion. If the employee being promoted, or whose position is reclassified to a higher level, is at Step 5 or above in the former classification and will be at Step 5 or above in the new classification, the employee's salary anniversary date will be maintained.

1.5 Working Above Class

Employees, other than elected officials, who are duly authorized, directed or assigned to work above their normal classifications shall be compensated at the base salary rate of the position to which assigned, or 5% above their normal salary rate, whichever is higher. Pay for assignment above class shall commence on the 16th consecutive workday of such assignment, or the 16th accumulated day in any period of sixty (60) calendar days.

1.6 Educational Incentives

- 1.6.1 Upon demonstrated proof of attainment of a bachelor's degree in a relevant field (e.g. administration of justice, public administration, business administration, accounting, etc.), employees in the following classifications shall receive an educational incentive bonus of 2% above their base salary: Sheriff, Correctional Captain, and Correctional Lieutenant.
- 1.6.2 Effective July 1, 2015, each law enforcement management employee who holds an Intermediate, Supervisory and Advanced Post Certificate shall receive an additional 2.5% of their base pay for each certificate held. For employees in the Sheriff's Office, such additional pay shall be provided upon official recognition by the Sheriff or their designee that said certifications have been achieved. Each management employee shall be eligible to receive add pays as provided to represented employees in their department for certain professional certifications and/or training and education as

RESOLUTION NO.

specified in the applicable memoranda of understanding.

1.7 Bilingual Differential

All Management employees certified as bilingual, through the County's standard bilingual certification process, in Spanish or other language as necessary for County business, as determined by the department head, or in the case of department heads, as determined by the County Administrative Officer, shall receive 2.5% of their base pay for all hours worked.

1.8 Off-Salary Schedule Pay in Lieu of Vacation and Sick Leave

In recognition of their responsibilities for administering the day-to-day operations of a County department, incumbents in the elected offices of Assessor-Recorder, Auditor-Controller, District Attorney, Sheriff-Coroner and Treasurer-Tax Collector shall receive an annual payment in lieu of vacation, sick leave and administrative leave equal to 4.8% of their annual salary. Said payment shall be issued by September 30 of each fiscal year.

2. HEALTH AND LIFE INSURANCE

2.1 Maximum Monthly County Contribution for Insurance Coverage

The County shall pay a maximum contribution of eight hundred dollars (\$800.00) per month toward the County-sponsored group medical, dental and vision insurance plan for each employee who enrolls in such a County-sponsored group plan. In no event shall the County's financial obligation exceed the actual monthly premium for an employee's medical, dental and vision insurance choices under the County's flexible benefits plan.

Employees who select coverage with total monthly premiums less than eight hundred dollars (\$800.00) per month will not be entitled to receive in cash, other compensation, benefits or in any form the difference between the amount of the cost of such coverage and the eight hundred dollar (\$800.00) per month County contribution.

2.2 Insurance Opt-Out

Employees may waive health care coverage in its entirety, i.e. medical, dental and vision insurance. Eligibility for the opt-out, cash-in-lieu benefit shall be conditioned upon meeting the current Affordable Care Act (ACA) definition of an "eligible opt out arrangement." Employees wishing to receive the cash-in-lieu benefit described below are required to provide the County

RESOLUTION NO.

proof of similar employer-sponsored coverage in such form as the County may require, in addition to any documentation/certification/attestation/etc. required to demonstrate compliance with the current ACA definition of "eligible opt-out arrangement." Employees waiving health care coverage who are eligible for the opt-out stipend shall receive a cash-in-lieu benefit of two hundred dollars (\$200.00) per month. The County will not pay cash-in-lieu to any employee, at any time during the plan year, if the current provisions of the ACA eligible opt-out arrangement dictate that the County must not pay that employee.

2.3 Retiree Insurance

2.3.1 Employees Retired Prior to November 1, 2008

For County employees who retired from County service prior to November 1, 2008 with fifteen (15) years of continuous County service who participate in the County's retiree insurance program, the County shall pay a monthly stipend to the retiree which is equivalent to 50% of the group health insurance medical premium for active employees with employee-only coverage under the same health plan. Such stipend shall be discontinued once the employee reaches sixty-five (65) years of age or is eligible for Medicare coverage.

For those employees who retired from County service prior to November 1, 2008 with twenty (20) years of continuous County service who participate in the County's retiree insurance program, the County shall pay a monthly stipend to the retiree which is equivalent to 75% of the group health insurance medical premium for active employees with employee-only coverage under the same health plan. Such stipend shall be discontinued once the employee reaches sixty-five (65) years of age or is eligible for Medicare coverage.

2.3.2 Employees Hired or Rehired Before November 1, 2011, and Retiring After November 1, 2008

For County retirees, who retire from County service after November 1, 2008 with fifteen (15) years of total County service as a permanent employee, of which five (5) years must be continuously served immediately prior to retiring, who participate in the

County's retiree insurance program, the County shall pay a monthly stipend to the retiree which is equivalent to 50% of the group health insurance medical premium for active employees with employee-only coverage under the same health plan. Such stipend shall be discontinued once the employee reaches sixty-five (65) years of age or is eligible for Medicare coverage.

For those employees who retire from County service after November 1, 2008 with twenty (20) years of total County service as a permanent employee, of which five (5) years must be continuously served immediately prior to retiring, who participate in the County's retiree insurance program, the County shall pay a monthly stipend to the retiree which is equivalent to 75% of the group health insurance medical premium for active employees with employee-only coverage under the same health plan. Such stipend shall be discontinued once the employee reaches sixty-five (65) years of age or is eligible for Medicare coverage.

2.3.2.1 Break in service due to layoff

When the last break in service immediately prior to retirement is due to a layoff, the requirement to work at least five (5) continuous years shall be waived.

2.3.2.2 Discontinue Allowance for Break in Service

Notwithstanding the above, employees whose original hire date or rehire date is November 1, 2011 or later, shall not be eligible for the retiree health insurance monthly stipend unless they have either fifteen (15) or twenty (20) consecutive years of County service as a permanent employee immediately prior to retirement. However, if the last break in service immediately prior to retirement was due to a layoff and the employee was rehired under the Reemployment provision under Rule 906 (A.) of the Lake County Personnel Rules, the employee maintains eligibility and the requirement to work at least five (5) continuous years shall be waived.

2.4 Group Life Insurance

The County shall pay the cost for County-sponsored basic, group life insurance for eligible employees. The County will pay the cost for County-sponsored basic, group life insurance for

	ł
	•

3 4

5 6 7

8 9 10

12

13

11

14

15 16

17 18

19

2021

2223

2425

2627

28

29

30

RESC	LU	TIO	N	NO.	
------	----	-----	---	-----	--

qualified dependents of employees who do not waive or opt out of the cafeteria plan.

3. RETIREMENT BENEFITS

- 3.1 Miscellaneous and safety employees who, pursuant to AB 340 and CalPERS regulations, are defined as Classic members of the California Public Employee Retirement System (PERS) shall pay the employee's contribution to PERS.
- 3.2 For miscellaneous and safety employees who, pursuant to AB 340 and CalPERS regulations, are defined as New PERS members, the County is prohibited from paying any portion of the employee's share of PERS, and therefore will not pay any portion of the employee's contribution to PERS.
- 3.3 County shall provide, pursuant to its contract with PERS, a Section 21548 Pre-Retirement Optional Settlement 2 Death Benefit to the family of an active miscellaneous or safety employee, eligible for CalPERS retirement, who dies prior to retirement from County service.

4. LEAVE BENEFITS

4.1 Vacation Leave

- 4.1.1 The following annual vacation allowance shall be credited to each employee, other than elected officials, based upon full-time, continuous, permanent employment with the County:
 - a. Beginning of 1st year through end of 5th year: 3 weeks per year.
 - b. Beginning of 6th year through end of 20th year: 4 weeks per year.
 - c. After 20 or more years of continuous service: 5 weeks per year.

 In any position of a part-time, permanent nature the allowed vacation leave shall be that part of the appropriate annual allowance equal to the proportion that actual service bears to full-time service.
- 4.1.2 For employees hired after April 1, 2009 who have previously worked for the County and were terminated due to layoff after March 1, 2009, the years of County service prior to that layoff shall be added to the current years of service for the purposes of earning vacation leave.
- 4.1.3 Employees upon separation (termination or retirement) from County employment shall

receive payment in full for the balance of unused vacation hours earned.

- 4.1.4 For employees, other than elected officials, whose first day of work with the County of Lake is on or after November 1, 2007, years of full-time, continuous, permanent employment for another county or city government for which the employee worked within 30 days immediately prior to being hired by the County shall be added to the years of service with the County for purposes of earning vacation time.
- 4.1.5 Accumulated vacation time shall be available for use during the pay period following its accrual subject to approval of the department head.
- 4.1.6 A maximum of 280 hours of vacation leave may be accumulated.

4.2 Sick Leave

- 4.2.1 Sick leave provisions not contained herein shall be provided for in County Personnel Rule 1503 et seq.
- 4.2.2 Employees who have accrued more than five hundred (500) hours of unused sick leave may request and receive cash in lieu of sick leave hours which are in excess of five hundred (500) hours. However, no employee shall receive more than sixty (60) hours of cash in lieu of sick leave hours in any one (1) fiscal year.
- 4.2.3 The CalPERS plan shall continue to include the "credit for unused sick leave" option. At the time of retirement, eligible employees shall have the option to elect either the payment per the schedule in Personnel Rule 1503.3, or the CalPERS option, but may not participate in both.

4.3 Bereavement Leave

Management employees, other than elected officials, shall receive bereavement leave of twenty-four (24) hours for an incident that requires one way travel of less than five hundred (500) miles, or forty (40) hours for an incident that requires one way travel of five hundred (500) miles or more, due to the death of their parent, step-parent, mother-in-law, father-in-law, aunt, uncle, spouse, registered domestic partner, child, stepchild, adopted child, niece, nephew, grandchild, grandparent, sister, brother, step-sister, step-brother, sister-in-law, brother-in-law, grandfather-in-law, grandmother-in-law, son-in-law, daughter-in-law or the death of any person

27

28

29

30

DEGUI	.UTION	NO	
IVESOF	.U I IUIA	NO.	

residing in the immediate household of the employee at the time of death.

Travel distances shall be computed using the "Maps & Directions" function available at www.randmcnally.com, using the employee's residence as the starting point and the site of the memorial or funeral as the endpoint.

Bereavement leave is not subject to accrual and the leave allowed pursuant to this provision generally must be used for any single incident of bereavement within seven (7) days of the time the employee first takes bereavement leave for said incident. Upon advance request to do so, the County Administrative Officer may approve an extension of the seven (7) day period. Said bereavement leave is separate and shall not be credited against other forms of leave. Bereavement leave shall be used by the employee before they make use of accrued sick leave for the purposes of the bereavement leave provision of Section 1504 of the Lake County Personnel Rules.

4.4 Holidays

- 4.4.1 The following holidays shall be observed:
 - 1. July 4 (Independence Day)
 - 2. First Monday in September (Labor Day)
 - 3. Second Monday in October (Columbus Day)
 - 4. November 11 (Veteran's Day)
 - 5. Thanksgiving Day
 - 6. Day after Thanksgiving Day
 - 7. Day before Christmas
 - 8. Christmas Day
 - 9. Day after Christmas
 - 10. January 1 (New Year's Day)
 - 11. Third Monday in January (Martin Luther King, Jr. Day)
 - 12. Third Monday in February (President's Day)
 - 13. Last Monday in May (Memorial Day)
 - 14. Any other holiday declared by the Board pursuant to State Law

RESOLUTION NO.

4.4.2 Holidays Worked

Management employees are not eligible for additional compensation for working on County holidays. Management employees who are required to work on holidays may be provided equivalent time off within the same pay period or within the succeeding sixty (60) day period.

4.5 Administrative Leave

- 4.5.1 Management employees, other than elected officials, shall be entitled to receive forty (40) hours of administrative leave annually or the equivalent cash in lieu. Employees appointed after April 1st of a fiscal year shall not be entitled to any administrative leave for that fiscal year and shall not receive any allocation of administrative leave until July 1st of the following fiscal year. The annual allowance for administrative leave shall not accrue from one fiscal year to another fiscal year. Employees in positions allocated less than full-time shall receive a proportionate amount of administrative leave hours. Employees with less than one year of service shall be entitled to receive a pro rata share of the forty (40) hours (except employees appointed after April 1st as stated above).
- 4.5.2 Employees who terminate County service or who otherwise discontinue serving in a management classification before the end of the fiscal year, and who have used administrative leave hours greater than the pro rata share to which they are entitled shall have the cash equivalent of those hours deducted from their separation pay or deducted from their next payroll check if they are continuing in County service.

4.6 Personal Leave in Lieu of a COLA

Employees, other than elected officials, shall be entitled to personal leave in lieu of a cost of living adjustment (COLA) pursuant to the following schedule:

a. Sixteen (16) hours for the period from July 1, 2018-June 30-2019
 Employees in positions allocated less than full-time shall receive a proportionate amount of personal leave hours.

Employees hired or appointed on or after January 1, 2019, shall receive eight (8) hours

10

11

16

24

25

22

27

30

RESOLUTION NO.

personal leave. Employees hired after March 31, 2019, shall not receive personal leave for the period of this resolution.

Personal leave must be used during each specific period for which it is granted as specified in the item above. Personal leave that is not used during each specified period is forfeited. Unused personal leave shall not be paid upon termination. Personal leave must be preapproved by the department head prior to use.

5. OTHER BENEFITS

5.1 Tool Allowance

Each Management employee who is required to use their personal tools as a condition of their employment shall be paid a tool allowance of thirty dollars (\$30.00) per month. The amount shall be paid in the manner prescribed by the Auditor-Controller on a monthly basis as a reimbursement for the cost of maintaining and supplying the tools utilized. Classifications authorized to receive this benefit must be approved by the Board of Supervisors.

5.2 Uniform and Equipment Allowance

Each management employee required by the County to maintain a uniform as a condition of employment shall be entitled to receive a uniform allowance of six hundred dollars (\$600.00) per year. Employees who accept a uniform allowance are required to wear a uniform to work on a regular basis. Each sworn peace officer in the Sheriff's Department who is required by the County to provide personal safety equipment, shall receive an equipment allowance of nine hundred dollars (\$900) per year. Said allowances shall be paid in the manner prescribed by the County Auditor-Controller on a monthly basis.

5.3 Cellular Phone Stipend

Pursuant to County policy adopted by the Board of Supervisors, each eligible employee, as defined herein, shall be provided a County owned mobile device or a wireless-communication device stipend. Eligible employees are defined as the Board of Supervisors, Elected Officials, Department Heads and County Management employees, who have demonstrated a need to utilize a cellular phone for County business purposes on a daily basis. The stipend amount for a cellular phone shall be forty dollars (\$40.00) per month and the stipend amount for mobile

RESC	M 11T	ואחו	NO
1/20		IOIA	IVO.

devices with Personal Digital Assistant (PDA)-like and mobile phone functionality shall be seventy-five dollars (\$75.00) per month. The stipend shall be payable by the Auditor-Controller directly to employees on a monthly basis. Employees shall submit their request for the stipend to the County Administrative Officer, who shall approve or disapprove their request. The County Administrative Officer's eligibility for said stipend shall be subject to the approval of the Board of Supervisors' Chairman.

5.4 Overtime In Certain Board Designated Emergencies

Management employees shall be eligible for straight-time overtime pay when working beyond forty (40) hours in a week as Disaster Service Workers due to a Board of Supervisors' declared emergency that is concurrent with an active Emergency Operation Center (EOC). Such straight-time overtime must be specifically authorized by the Board of Supervisors resolution, shall be paid in cash and capped at a maximum of forty (40) hours per each authorized incident.

11.	All previous Board of Supervisors Resolutions in conflict herewith are rescinded to the extent of
suc	n conflict and no further.

RESOLUTION NO.

1		
2	THIS RESOLUTION was passed and adopte	ed by the Board of Supervisors of the County of Lake at a
3	regular meeting thereof on the 25th day of Se	eptember, 2019 by the following vote:
4	AYES:	
5	NOES:	
6	ABSENT OR NOT VOTING:	
7		
8		
9	ATTEST: CAROL J. HUCHINGSON	COUNTY OF LAKE
10	Clerk to the Board of Supervisors	
11		
12	By:	-
13		Chair, Board of Supervisors
14		
15	APPROVED AS TO FORM:	AUDITOR REVIEW:
16	ANITA L. GRANT	CATHY SADERLUND
17	County Counsel	Auditor-Controller
18		
19	A what	- Carrie agricultural
20	7	
21		
22	HUMAN RESOURCES REVIEW:	
23	PAMELA NICHOLS	
24	Director	
25	SU -	
26		
27		
28		
29		
30		

PR Salary Grade/Step Report for Group 00

As of: 9/18/2018 09:59AM

Class #	Classification Title	Grade	Pay	Grade Pay Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12
00-0190	00-0190 ASSESSOR-RECORDER	040	ш	8067.00	0	0	0	0	0	0	0	0	0	0	0
00-0280	00-0280 AUDITOR-CONTROLLR/COUNTY CLERK	020	ட	8270.00	0	0	0	0	0	0	0	0	0	0	0
00-1501	00-1501 BOARD OF SUPERVISORS-CHAIRMAN	020	ш	5510.00	0	0	0	0	0	0	0	0	0	0	0
00-1502	00-1502 BOARD OF SUPERVISORS-MEMBER	010	ш	5310.00	0	0	0	0	0	0	0	0	0	0	0
0890-00	00-0680 DISTRICT ATTORNEY	090	ш	10050.00	0	0	0	0	0	0	0	0	0	0	0
00-1230	00-1230 SHERIFF-CORONER	020	ш	9984.00	0	0	0	0	0	0	0	0	0	0	0
00-1360	00-1360 TREASURER/TAX COLLECTOR	030	ш	7874.00	0	0	0	0	0	0	0	0	0	0	0

Class #	Classification Title	Grade	Pay	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12
01-0090	AG COMM/S OF W & M	B33	Σ	6803.00	7143,00	7500.00	7875,00	8270.00	8476,00	8687.00	8904 00	9128.00	9355.00	9589,00	9830.00
01-0110	AIR POLLUTION CNTRL OFCR	B33	Σ	6803,00	7143.00	7500.00	7875.00	8270.00	8476.00	8687.00	8904.00	9128.00	9355,00	00'6856	9830.00
01-0155	ANIMAL CONTROL DIRECTOR	B28	Σ	5330,00	5597.00	5876.00	6171,00	6479.00	6640,00	6807.00	6977,00	7152.00	7330,00	7514.00	7701.00
01-0363	ASSIST ASSESSOR RECORDER III	A31	Σ	6020,00	6321.00	6637.00	6970,00	7318.00	7500,00	7687.00	7880.00	8077.00	8278 00	8486.00	8698.00
01-0288	ASSIST AUDITOR CONTROLLER I	B29	Σ	5597,00	5876.00	6171.00	6479,00	6803.00	6973.00	7147.00	7327.00	7509.00	7698.00	7890.00	8086.00
01-0289	ASSIST AUDITOR CONTROLLER II	B30	Σ	5876.00	6171.00	6479.00	6803.00	7143.00	7322.00	7505.00	7693.00	7885.00	8083.00	8284.00	8492.00
01-0290	ASSIST AUDITOR CONTROLLER III	B31	Σ	6171.00	6479,00	6803.00	7143.00	7500.00	7687.00	7880.00		8278.00	8486.00	8698.00	8916,00
01-1375	ASSIST TREASURER-TAX COLL III	B30	Σ	5876.00	6171.00	6479.00	6803,00	7143.00	7322.00	7505.00	7693.00	7885.00	8083.00	8284.00	8492,00
01-0361	ASSISTANT ASSESSOR RECORDER I	A29	Σ	5460.00	5734.00	6020.00	6321.00	6637.00	6803.00	6973,00	7147.00	7327,00	7509.00	7698.00	7890.00
01-0362	ASSISTANT ASSESSOR RECORDER II	A30	Σ	5734.00	6020.00	6321.00	6637.00	6971.00	7147,00	7327,00	7511.00	7699.00	7892.00	8089.00	8292.00
01-0230	Т	C29	Σ	5559,00	5838,00	6129,00	6436,00	6758.00	6926.00	7100.00	7277,00	7459.00	7646.00	7836.00	8032.00
01-2015	ASSISTANT COUNTY ADMIN OFFICER	A36	Σ	7684.00	8067.00	8471,00	8894.00	9339.00	9573.00	9812,00	10057.00	10308.00	10566.00	10830.00	11100,00
01-1374	ASSISTANT TREASURER-TAX COL II	B29	Σ	5597,00	5876.00	6171.00	6479,00	6803.00	6973.00	7147,00	7327.00	7509.00	7698.00	7890.00	8086,00
01-1373	ASSISTANT TREASURER-TAX COLL I	B28	Σ	5330,00	5597,00	5876.00	6171.00	6479.00	6640.00	6807,00	6977.00	7152.00	7330.00	7514 00	7701.00
01-0799	ASST PUBLIC WORKS DIR	A34	Σ	00.0769	7318.00	7684.00	8067,00	8471.00	8682,00	8899.00	9123.00	9350,00	9584.00	9823,00	10069.00
01-1421	ASST VETERAN'S SERVICES OFFCR	B22	Σ	3978.00	4176.00	4385.00	4604.00	4834.00	4956.00	5079.00	5207.00	5337.00	5470.00	2607 00	5748,00
01-0652	BEHAVIORAL HEALTH COMP MGR	B29	Σ	5597.00	5876.00	6171.00	6479,00	6803,00	6973.00	7147.00	7327.00	7509.00	7698.00	7890.00	8086.00
01-2068	BEHAVIORAL HEALTH FISCAL MGR	B26	Σ	4834.00	5077.00	5330.00	5597.00	5876.00	6023.00	6174.00	6328.00	6486.00	6649.00	6815.00	6985.00
01-1136	BEHAVIORAL HEALTH PROG MGR	A30	Σ	5734,00	6020.00	6321,00	6637.00	6971.00	7147.00	7327.00	7511.00	7699 00	7892.00	8089.00	8292.00
01-0646	BEHAVIORAL HLTH ADM ACTING DIR	B35	Σ	7500.00	7875.00	8270.00	8682.00	9117.00	9344,00	9578.00	9818.00	10064.00	10315 00	10572.00	10837.00
01-2104	CENTRAL DISPATCH MANAGER	A29	Σ	5460.00	5734.00	6020.00	6321.00	00'2899	6803.00	6973.00	7147.00	7327.00	7509.00	7698.00	7890.00
01-2106	CHIEF BUILDING OFFICIAL	A31	Σ	6020,00	6321.00	6637.00	00.0769	7318.00	7500.00	7687.00	7880.00	8077.00	8278.00	8486,00	8698.00
01-2000		A34	Σ	00'0269	7318.00	7684.00	8067,00	8471.00	8682.00	8899.00	9123.00	9350.00	9584.00	9823.00	10069.00
01-0236	CHIEF DEP PROB OFFICER JH SUP	C28	Σ	5295.00	5559,00	5838,00	6129.00	6436.00	6597.00	6762.00	6932,00	7103.00	7282.00	7464,00	7651.00
01-2002	CHIEF DEPUTY CO ADMIN OFFICER	A34	Σ	00.0769	7318.00	7684.00	8067.00	8471.00	8682,00	8899.00			9584.00	9823.00	10069.00
01-0526	CHIEF DEPUTY DISTRICT ATTORNEY	C04	Σ	7185.00	7543.00	7920,00	8317.00	8733.00	8951.00	9175.00	9403.00	9639,00	9880.00	10126.00	10379,00
01-0234	CHIEF DEPUTY PROB OFFICER I	C27	Σ	5042,00	5295.00	5559.00	5838,00	6129,00	6283.00	6439.00	6601.00	6765.00	6935.00	7108.00	7285.00
01-0235		C28	Σ	5295.00	5559.00	5838.00	6129.00	6436.00	6597.00	6762.00	6932.00	7103.00	7282.00	7464.00	7651.00
01-0231	CHIEF DEPUTY PROBATION OFFICER	C28	Z	5295.00	2559.00	5838.00	6129,00	6436.00	6597.00	6762.00	6932.00	7103.00	7282.00	7464.00	7651,00
01-1371	CHIEF DEPUTY TREAS/TAX COLL I	A26	Σ	4716.00	4952.00	5200.00	2460.00	5734.00	5876,00	6023.00	6174.00	6328.00	6486.00	6649.00	6815.00
01-1372		A28	Σ	5200.00	5460.00	5734.00	6020 00	6321.00	6479.00	6640.00	6807.00	6977.00	7152.00	7330.00	7514.00
01-0360	CHIEF DPTY ASSR/REC-VALUATIONS	A28	Σ	5200.00	5460.00	5734.00	6020.00	6321.00	6479.00	6640.00	6807.00	6977.00	7152.00	7330.00	7514.00
01-0853		C24	Σ	5699.00	5983,00	6283.00	00'2659	6926.00	7100.00	7277 00	7459.00	7646.00	7836.00	8032.00	8233,00
01-1130	CHIEF PROBATION OFFICER	C26	Σ	7096.00	7450.00	7823.00	8214.00	8625.00	8840.00	9062.00	9287.00	9519.00	9759.00	10001,00	10253.00
01-0661	CHILD & FAM COMM EXEC DIR	175	Σ	5460.00	0	0	0	0	0	0	0	0	0	0	0
01-2045	CODE ENFORCEMENT MANAGER	A27	Σ	4952.00	5200.00	5460.00	5734.00	6020.00	6171.00	6325.00	6483.00	6646 00	6810 00	6982,00	7155.00
01-1110	COMMUNITY DEVELOPMENT DIRECTOR	B35	Σ	7500.00	7875.00	8270.00	8682.00	9117.00	9344,00	9578.00	9818.00	10064.00	10315.00	10572.00	10837,00
01-2101		C30	Σ	6283.00	00 2659	6926.00	7273.00	7637.00	7828.00	8024.00	8223.00	8429.00	8641.00	8856.00	9077.00
01-2103	CORRECTIONAL LIEUTENANT	C29	Σ	5559.00	5838.00	6129,00	6436.00	6758.00	6926.00	7100.00	7277.00	7459.00	7646,00	7836.00	8032,00

01-2001 COUNTY ADMINISTRATIVE OFFICER 01-0520 COUNTY COUNSEL		1						2	/ date			2	1	
\Box	A40	Σ	9339.00	9805,00	10296,00	10811,00	11352.00	11636.00	11925.00	12223.00	12530,00	12844.00	13165.00	13494,00
т	A40	Σ	9339.00	9805,00	10296.00	10811,00	11352,00	11636.00	11925,00	12223.00	12530.00	12844.00	13165,00	13494.00
_	A30	Σ	5734.00	6020.00	6321.00	6637.00	6971.00	7147.00	7327.00	7511.00	7699,00	7892,00	8089.00	8292.00
01-0610 COUNTY SURVEYOR	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500,00	7687.00	7880.00	8077,00	8278.00	8486.00	8698,00	8916.00
01-0645 DEP ADMIN BEHAVIORAL HLTH ADMN	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500.00	7687,00	7880.00	8077.00	8278.00	8486.00	8698 00	8916.00
01-0644 DEP ADMIN BEHAVIORAL HLTH CLIN	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500.00	7687,00	7880.00	8077.00	8278.00	8486.00	8698 00	8916.00
01-2012 DEP ADMN OFF - SPEC PROJ I	A29	Σ	5460.00	5734.00	6020.00	6321.00	6637.00	6803.00	6973,00	7147,00	7327.00	7509.00	7698.00	7890,00
01-2013 DEP ADMN OFF - SPEC PROJ II	A30	≥	5734,00	6020,00	6321,00	6637.00	6971.00	7147,00	7327 00	7511.00	7699.00	7892.00	8089.00	8292.00
01-2014 DEP ADMN OFF - SPEC PROJ III	B31	Σ	6171,00	6479.00	6803.00	7143.00	7500.00	7687,00	7880.00	8077.00	8278.00	8486.00	8698 00	8916.00
01-0647 DEP DIR OF BEHAVIOR HEALTH ADM	B31	Z	6171.00	6479.00	6803.00	7143.00	7500.00	7687.00	7880,00	8077.00	8278.00	8486.00	8698.00	8916.00
01-0648 DEP DIRECTOR BEHAVORIAL HEALTH	B31	Σ	6171.00	6479.00	6803.00	7143,00	7500,00	7687.00	7880.00	8077,00	8278.00	8486.00	00'8698	8916,00
01-2233 DEP INFORMATION TECH DIRECTOR	A31	Σ	6020,00	6321.00	6637.00	00'0269	7318.00	7500,00	7687.00	7880.00	8077.00	8278.00	8486.00	8698.00
01-0154 DEPUTY AG COMM/SEALER OF W&M	B27	Σ	5077.00	5330,00	5597.00	5876.00	6171.00	6325,00	6483.00	6646.00	6810.00	6982.00	7155.00	7335.00
01-0157 DEPUTY AG COMMISSIONER-W&M INS	B26	Σ	4834,00	5077,00	5330.00	5597.00	5876.00	6023.00	6174.00	6328,00	6486,00	6649.00	6815.00	6985.00
01-0158 DEPUTY ANIMAL CONTROL DIRECTOR	B22	Σ	3978,00	4176,00	4385,00	4604.00	4834.00	4956,00	5079.00	5207.00	5337.00	5470.00	2607.00	5748,00
01-2107 DEPUTY BUILDING OFFICIAL	A29	Σ	5460.00	5734.00	6020.00	6321.00	00'2899	6803,00	6973.00	7147.00	7327.00	7509.00	7698.00	7890.00
01-2004 DEPUTY CAO - ECONO DVLPMNT I	A29	Σ	5460,00	5734.00	6020.00	6321,00	6637.00	6803.00	6973.00	7147.00	7327.00	7509 00	7698.00	7890,00
01-2010 DEPUTY CAO - ECONO DVLPMNT II	A30	Σ	5734.00	6020.00	6321.00	6637.00	6971.00	7147.00	7327.00	7511.00	00.6697	7892.00	8089.00	8292.00
01-2011 DEPUTY CAO - ECONO DVLPMNT III	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500.00	7687.00	7880.00	8077.00	8278.00	8486.00	8698.00	8916,00
01-1999 DEPUTY CO ADMIN OFF PROJ/GRANT	A30	≥	5734.00	6020.00	6321.00	6637.00	6971.00	7147.00	7327.00	7511.00	00'6692	7892,00	8089.00	8292.00
01-2008 DEPUTY COUNTY ADMN OFFICER I	A29	Σ	5460.00	5734.00	6020.00	6321.00	6637.00	6803.00	6973.00	7147.00	7327.00	7509.00	7698,00	7890,00
01-2003 DEPUTY COUNTY ADMN OFFICER II	A30	Σ	5734.00	6020.00	6321.00	6637.00	6971.00	7147.00	7327.00	7511.00	00'6692	7892,00	8089.00	8292.00
01-2009 DEPUTY COUNTY ADMN OFFICER III	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500.00	7687.00	7880,00	8077.00	8278.00	8486.00	8698.00	8916.00
01-2108 DEPUTY DIR OF CHILD SUPPORT SV	B30	Σ	5876.00	6171.00	6479.00	6803.00	7143.00	7322.00	7505.00	7693.00	7885.00	8083,00	8284.00	8492.00
01-2216 DEPUTY HEALTH OFFICER	A41	Σ	9805.00	10296.00	10811.00	11352,00	11918,00	12217.00	12523.00	12835.00	13156,00	13485,00	13823.00	14168,00
01-2058 DEPUTY HEALTH SERVICES DIR ADM	B31	Σ	6171.00	6479,00	6803.00	7143,00	7500,00	7687.00	7880.00	8077.00	8278.00	8486.00	8698.00	8916.00
01-1522 DEPUTY HR DIRECTOR I	A27	M	4952.00	5200.00	2460.00	5734,00	6020,00	6171.00	6325.00	6483.00	6646,00	6810,00	6982.00	7155.00
	A29	Σ	5460.00	5734.00	6020.00	6321.00	6637.00	6803.00	6973.00	7147.00	7327.00	7509.00	7698.00	7890,00
01-2209 DEPUTY PUBLIC SERV DIR ADMN I	B29	Σ	5597.00	5876.00	6171,00	6479.00	6803.00	6973.00	7147.00	7327.00	7509,00	7698.00	7890.00	8086,00
	B31	Σ	6171,00	6479.00	6803.00	7143.00	7500.00	7687.00	7880.00	8077.00	8278.00	8486.00	8698.00	8916.00
	A25	M	4493.00	4716.00	4952.00	5200.00	5460.00	5597.00	5737.00	5879.00	6027.00	6178.00	6332.00	6491.00
01-1221 DEPUTY SOCIAL SERVICES DIR CPS	B34	Z	7143.00	7500.00	7875.00	8270.00	8682,00	8899.00	9123.00	9350.00	9584.00	9823.00	10069.00	10320,00
	B33	M	6803.00	7143.00	7500.00	7875.00	8270.00	8476.00	8687.00	8904.00	9128.00	9355,00	9589,00	9830.00
01-2059 DEPUTY SPEC DIST ADMIN FISCAL	B28	Σ	5330.00	2597.00	2876.00	6171.00	6479.00	6640,00	6807.00	6977.00	7152,00	7330,00	7514.00	7701.00
01-2062 DEPUTY SPECIAL DIST ADMIN I	B31	Σ	6171,00	6479,00	00'8089	7143,00	7500.00	7687.00	7880.00	8077.00	8278.00	8486,00	8698.00	8916,00
01-2063 DEPUTY SPECIAL DIST ADMIN II	B33	M	6803.00	7143.00	7500.00	7875.00	8270 00	8476.00	8687.00	8904.00	9128.00	9355.00	9589.00	9830.00
	A25	Σ	4493.00	4716.00	4952.00	5200.00	5460.00	5597.00	5737.00	5879.00	6027,00	6178.00	6332,00	6491,00
	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500.00	7687.00	7880.00	8077.00	8278.00	8486.00	8698.00	8916,00
01-0649 DIRECTOR OF BEHAVIORAL HEALTH	B35	Σ	7500.00	7875.00	8270.00	8682.00	9117.00	9344.00	9578.00	9818.00	10064.00	10315,00	10572.00	10837.00

Class #	Classification Title	Grade	Pay	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12
01-0525	DIRECTOR OF CHILD SUPPORT SERV	B34		7143.00	7500,00	7875.00	8270.00	8682.00	8899.00	9123.00	9350.00	9584.00	9823.00	10069.00	10320.00
01-2067	DISTRICT ATTORNEY ADMIN COORD	B26	Σ	4834.00	5077,00	5330.00	5597.00	5876.00	6023.00	6174.00	6328,00	6486.00	6649.00	6815.00	6985.00
01-0133	DPTY AIR POLL CONTROL OFFICER	B28	Σ	5330.00	5597.00	5876.00	6171.00	6479.00	6640.00	6807.00	00 2269	7152,00	7330.00	7514,00	7701.00
01-2212	DPTY PUBLIC SERVS DIR-PROJECT	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500,00	7687,00	7880,00	8077.00	8278.00	8486.00	8698.00	8916.00
01-1600	EMERGENCY SERVICES MANAGER	B30	Σ	5876.00	6171,00	6479.00	6803.00	7143.00	7322.00	7505.00	7693,00	7885.00	8083.00	8284,00	8492.00
01-1195	ENVIRONMENTAL HEALTH DIR	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500.00	7687.00	7880.00	8077.00	8278,00	8486.00	8698.00	8916.00
01-2017	FACILITIES MAINTENANCE SUPT	A27	Σ	4952.00	5200.00	5460.00	5734.00	6020.00	6171,00	6325,00	6483.00	6646.00	6810.00	6982,00	7155.00
01-0666	FIRST FIVE EXECUTIVE DIRECTOR	A28	Σ	5200,00	5460.00	5734.00	6020,00	6321.00	6479.00	6640.00	6807.00	6977.00	7152.00	7330.00	7514.00
01-2065	HEALTH SERVICES ADMIN MANAGER	B28	Σ	5330,00	5597,00	5876.00	6171.00	6479.00	6640.00	6807,00	00'2269	7152.00	7330,00	7514,00	7701.00
01-0658	HEALTH SERVICES DIRECTOR	B35	Σ	7500.00	7875.00	8270,00	8682,00	9117,00	9344.00	9578,00	9818.00	10064.00	10315.00	10572,00	10837.00
01-1137	HEALTH SERVICES PROGRAM MGR	A30	Σ	5734,00	6020,00	6321.00	6637.00	6971,00	7147.00	7327.00	7511.00	7699.00	7892,00	8089,00	8292,00
01-2211	HEAVY EQUIP FLEET MAINT SUPT	A27	Σ	4952.00	5200.00	5460.00	5734.00	6020.00	6171.00	6325.00	6483,00	6646.00	6810.00	6982,00	7155.00
01-1525	HUMAN RESOURCES DIRECTOR	B33	Σ	6803.00	7143.00	7500,00	7875,00	8270.00	8476,00	8687.00	8904.00	9128.00	9355,00	9589.00	9830.00
01-2110	INFORMATION TECH DIRECTOR	A35	Σ	7318.00	7684.00	8067.00	8471.00	8894.00	9117,00	9344.00	9578.00	9818.00	10064.00	10315.00	10572.00
01-0809	LANDFILL MANAGER	A27	Σ	4952.00	5200.00	5460.00	5734.00	6020.00	6171,00	6325.00	6483.00	6646.00	6810.00	6982,00	7155.00
01-0664	MANAGED CARE MANAGER	B29	Σ	5597.00	5876.00	6171,00	6479.00	6803.00	6973.00	7147.00	7327.00	7509.00	7698.00	7890.00	8086.00
01-2093	PARKS SUPERINTENDENT	A25	Σ	4493.00	4716.00	4952.00	5200,00	5460.00	5597.00	5737.00	5879.00	6027.00	6178.00	6332,00	6491.00
01-2027	PRINCIPAL CIVIL ENGINEER	A32	≥	6321.00	6637.00	00.0769	7318.00	7684.00	7875.00	8072.00	8273.00	8481.00	8693.00	8909.00	9133,00
01-1105	PRINCIPAL PLANNER	A31	Σ	6020,00	6321.00	6637.00	00'0269	7318.00	7500.00	7687.00	7880.00	8077.00	8278.00	8486.00	8698,00
01-0232	PROBATION ADMIN MANAGER I	B24	Σ	4385.00	4604.00	4834.00	5077.00	5330,00	5463.00	5600.00	5741.00	5883.00	00'00'00	6181,00	6335.00
01-0233	PROBATION ADMIN MANAGER II	B26	Σ	4834.00	5077.00	5330.00	9297.00	5876.00	6023.00	6174.00	6328.00	6486,00	6649.00	6815.00	6985.00
01-1138	PROGRAM MANAGER	A30	Σ	5734.00	6020.00	6321.00	6637.00	6971.00	7147,00	7327,00	7511.00	7699.00	7892.00	8089.00	8292.00
01-1139	PROGRAM MANAGER - CPS	B31	Σ	6171.00	6479.00	6803.00	7143.00	7500.00	7687.00	7880.00	8077.00	8278.00	8486.00	8698 00	8916.00
01-1140	PROGRAM MANAGER I	A28	Σ	5200,00	5460.00	5734.00	6020.00	6321.00	6479.00	6640.00	6807,00	00.7769	7152.00	7330.00	7514.00
01-1141	PROGRAM MANAGER II	B29	Σ	5597,00	5876.00	6171.00	6479.00	6803.00	6973.00	7147.00	7327.00	7509.00	7698.00	7890.00	8086,00
01-2094	PROJECT AND PARKS SUPERINTEND	A27	Σ	4952.00	5200.00	5460.00	5734.00	6020.00	6171.00	6325.00	6483.00	6646.00	6810.00	6982.00	7155.00
01-0036	PUBLIC HEALTH NURSING DIRECTOR	B33	Σ	6803.00	7143.00	7500.00	7875.00	8270.00	8476.00	8687,00	8904.00	9128.00	9355.00	9589.00	9830.00
01-2215	PUBLIC HEALTH OFFICER	B45	Σ	12217.00	12828.00	13470.00	14142.00	14849.00	15220.00	15602.00	15992.00	16392.00	16801.00	17221.00	17652.00
01-1321	PUBLIC SERVICES DIRECTOR	B35	Σ	7500.00	7875.00	8270.00	8682.00	9117.00	9344.00	9578.00	9818,00	10064.00	10315.00	10572.00	10837.00
01-0800	PUBLIC WORKS DIRECTOR	A37	Σ	8067.00	8471.00	8894.00	9339.00	9805.00	10052.00	10303.00	10559,00	10825.00	11095.00	11372.00	11657.00
01-1180	PUBLIC WORKS SUPERINTENDENT	A28	Σ	5200.00	5460.00	5734.00	6020.00	6321.00	6479.00	6640.00	6807.00	00,77,00	7152.00	7330.00	7514.00
01-2111	REGISTRAR OF VOTERS	B29	Σ	5597,00	5876.00	6171.00	6479.00	6803.00	6973.00	7147.00	7327.00	7509.00	7698.00	7890.00	8086.00
01-1500	RISK MANAGEMENT PROGRAM COORD	A29	Σ	5460.00	5734.00	6020,00	6321.00	6637.00	6803.00	6973.00	7147.00	7327,00	7509.00	7698 00	7890.00
01-1501	RISK MANAGER	B31	Σ	6171,00	6479.00	6803.00	7143.00	7500.00	7687.00	7880.00	8077.00	8278,00	8486.00	8698.00	8916,00
01-2105	SHERIFF-CORONER ADMIN MANAGER	B28	Σ	5330.00	5597.00	5876.00	6171.00	6479.00	6640.00	6807.00	6977.00	7152.00	7330.00	7514.00	7701.00
01-1490	SOCIAL SERVICES DIRECTOR	B37	Σ	8270.00	8682.00	9117.00	9573.00	10052.00	10303.00	10559.00	10825,00	11095.00	11372.00	11657.00	11948.00
01-2006	SPECIAL DISTRICT ADMINISTRATOR	B35	≥	7500.00	7875.00	8270.00	8682.00	9117.00	9344.00	9578.00	9818.00	10064.00	10315.00	10572.00	10837.00
01-0670	STAFF PSYCHIATRIST	B47	Σ	13470,00	14142.00	14849.00	15593.00	16371.00	16782.00	17202.00	17631.00	18072.00	18524.00	18987.00	19462.00
01-0671	STAFF PSYCHOLOGIST	B34	Σ	7143.00	7500.00	7875.00	8270.00	8682.00	8899.00	9123.00	9350.00	9584.00	9823.00	10069.00	10320.00

Clace #	Classification Title	Grade Pav	Pav	Sten 1	Sten 2	Sten 3	Sten 4	Step 5	Sten 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12
ב מממ	Oldasallication Title	2000		2	dick a	2000	200	2	3		2				
01-1526	01-1526 STAFF SERVICES MANAGER	A29	Σ	5460.00	5734.00	6020.00	6321,00	00'2699	6803.00	6973.00	7147,00	7327.00	7509.00	7698.00	7890.00
01-1199	01-1199 SUBSTANCE ABUSE PROG MANAGER	B27	Σ	5077.00	5330.00	5597.00	2876.00	6171.00	6325.00	6483.00	6646.00	6810,00	6982.00	7155.00	7335.00
01-2060	01-2060 UTILITY SYSTEMS COMPL COORD	900	≥	2680.00	5964.00	6263.00	00'92'99	00'9069	7077.00	7254.00	7436.00	7621.00	7812.00	8008,00	8207.00
01-1420	01-1420 VETERAN SERVICES OFFICER	A29	ž	5460.00	5734.00	6020.00	6321.00	6637.00	00.6089	00'82'89	7147.00	7327.00	7509.00	7698.00	7890.00
01-0566	VICTIM WITNESS PROGRAM ADMIN	B25	≊	4604,00	4834.00	5077.00	5330.00	2597.00	5737.00	2879.00	6027.00	6178.00	6332.00	6491.00	6653.00
01-0429	01-0429 WATER RESOURCES DIRECTOR	B33	Σ	6803.00	7143.00	7500.00	7875.00	8270.00	8476.00	8687.00	8904.00	9128.00	9355.00	9589.00	9830.00
01-0427	01-0427 WATER RESOURCES DIRECTOR I	B35	Σ	7500.00	7875.00	8270.00	8682.00	9117.00	9344.00	9578.00	9818.00	10064.00	10315.00	10572.00	10837.00
01-0428	01-0428 WATER RESOURCES DIRECTOR II	A37	Σ	8067.00	8471.00	8894.00	9339.00	9805.00	10052.00	10303.00	10559.00	10825.00	11095.00	11372.00	11657.00